

**HOMELESSNESS COMMITTEE VOTING MEMBERS WILL RECEIVE A UNIQUE  
PANELIST LINK BY EMAIL. PLEASE USE THIS LINK TO PARTICIPATE IN THIS MEETING.**



*Pursuant to Assembly Bill 361 and the findings made by CVAG, this meeting will only be conducted via video/teleconferencing.*

## **HOMELESSNESS COMMITTEE MEETING AGENDA**

**WEDNESDAY, FEBRUARY 16, 2022  
10:00 a.m.**

### **INSTRUCTIONS FOR PUBLIC PARTICIPATION**

Members of the public may use the following link:

<https://us02web.zoom.us/j/85147528221?pwd=L1FJMWxRbGVYUHhxMGxjWTA4MVNzZz09>  
**Password:** 180557

**One Tap Mobile:** +16699009128,,85147528221#  
**Dial In:** +1 669 900 9128  
**Webinar ID:** 851 4752 8221  
**Password:** 180557

*This will provide listening access and ability to address the  
Homelessness Committee when called upon.*

**IF YOU ARE UNABLE TO CONNECT VIA DIAL IN OPTION, PLEASE CALL 760-346-1127.**

Public comment is encouraged to be emailed to the Homelessness Committee prior to the meeting at [jnelson@cvag.org](mailto:jnelson@cvag.org) by 5:00 p.m. on the day prior to the committee meeting.

Comments intended to be read aloud should be no more than 300 characters.

**THIS MEETING IS HANDICAPPED ACCESSIBLE.  
ACTION MAY RESULT ON ANY ITEMS ON THIS AGENDA.**

**UNLESS OTHERWISE STATED, ALL ACTION ITEMS WILL BE PRESENTED TO  
THE EXECUTIVE COMMITTEE FOR FINAL APPROVAL.**

1. **CALL TO ORDER** – Chair Christy Holstege, Councilmember, City of Palm Springs
2. **ROLL CALL** – Jennifer Nelson
- A. **Member Roster** **4**
3. **PUBLIC COMMENT ON AGENDA ITEMS**

This is the time and place for members of the public to address the Homelessness Committee on agenda items. At the discretion of the Chair, comments may be taken at the time items are presented. Please limit comments to three (3) minutes.
4. **CHAIR / COMMITTEE / CVAG STAFF ANNOUNCEMENTS**
5. **CONSENT CALENDAR**
  - A. **Approve the November 17, 2021 Homelessness Committee Meeting Minutes** **5**
6. **DISCUSSION / ACTION**
  - A. **Lift to Rise Housing Catalyst Fund Update** – Peter Satin **10**

**Recommendation:** Information
  - B. **CV Housing First: 2021 Year in Review** – Tom Kirk and Anyse Smith **12**

**Recommendation:** Information
  - C. **Update on Ad Hoc Efforts to Explore Additional Homelessness Resources and Policies** – Erica Felci and Greg Rodriguez **16**

**Recommendation:** Provide feedback to CVAG staff and the Homelessness Committee's ad hoc committee as it considers additional approaches to addressing homelessness, particularly for those who are refusing current services
7. **INFORMATION**
  - A. **Attendance Record** **19**
  - B. **Ex Officio Updates**
  - C. **Annual Point-in-Time Count of Unsheltered Individuals** **20**
  - D. **Update on the Navigation Center in the City of Palm Springs** **21**

E. Unaudited financial statement through December 31, 2021 [30](#)

8. **PUBLIC COMMENT ON NON-AGENDA ITEMS**

This is the time and place for members of the public to address the Homelessness Committee on items of general interest within the purview of this committee. Please limit comments to two (2) minutes

9. **ANNOUNCEMENTS**

Upcoming Meetings:

The next meeting of the **Homelessness Committee** will be held on Wednesday, April 20, 2022, at 10:00 a.m. via Zoom webinar.

The next meeting of the **Executive Committee** will be held on Monday, February 28, 2022 at 4:30 p.m. via Zoom webinar.

10. **ADJOURNMENT**

**ITEM 2A**

**Coachella Valley Association of Governments**  
**Homelessness Committee**  
**Member Roster**  
**2021- 2022**



<b>VOTING MEMBERS</b>	
Agua Caliente Band of Cahuilla Indians	Councilmember John Preckwinkle III
City of Blythe	Councilmember Johnny Rodriguez
City of Cathedral City	Councilmember Mark Carnevale
City of Coachella	Mayor Pro Tem Josie Gonzalez
Desert Healthcare District	Director Carole Rogers, RN
City of Desert Hot Springs	Councilmember Jan Pye
City of Indian Wells	Councilmember Kimberly Muzik
City of Indio	Mayor Waymond Fermon
City of La Quinta	Councilmember John Peña – <b><u>Vice Chair</u></b>
City of Palm Desert	Mayor Pro Tem Sabby Jonathan
City of Palm Springs	Councilmember Christy Holstege – <b><u>Chair</u></b>
City of Rancho Mirage	Mayor Pro Tem Charles Townsend
Riverside County – District 4	Supervisor V. Manuel Perez
<b>Ex-Officio / Non-Voting Members</b>	
Pedro S.G. Rodriguez, Executive Director, Coachella Valley Housing Coalition	
Darla Burkett, Executive Director, Coachella Valley Rescue Mission	
Vacant, Executive Director, Home Aid Inland Empire	
Linda Barrack, Executive Director, Martha's Village and Kitchen	
Vacant, The Salvation Army	
Angelina Coe, Executive Director, Shelter from the Storm	
<b>Additional Support Staff</b>	
Carrie Harmon, Assistant Director Housing, Homelessness Prevention and Workforce Solutions	Dr. Conrado Bärzaga, CEO, Desert Healthcare District
Tanya Torno, Principal Development Specialist, Housing, Homelessness Prevention and Workforce Solutions	Marcus Cannon, Behavioral Health Services Supervisor, Riverside University Health System-Behavioral Health

<b>CVAG Staff</b>
Tom Kirk, Executive Director
Erica Felci, Assistant Executive Director
Greg Rodriguez, Contract Staff
Anyse Smith, Management Analyst

**Homelessness Committee  
Meeting Minutes  
November 17, 2021**



The audio file for this meeting can be found at: <http://www.cvag.org/audio.htm>

- 1. CALL TO ORDER** - The November 17, 2021 meeting was called to order by Homelessness Committee Chair Christy Holstege, City of Palm Springs, at 10:00 a.m. on Zoom videoconference, pursuant to AB 361 and the guidelines for virtual public meetings.
  
- 2. ROLL CALL** - Roll call was taken and it was determined that a quorum was present.

**Members Present**

Agua Caliente Band of Cahuilla Indians	Councilmember John Preckwinkle III ( <i>Arrived at 3</i> )
City of Blythe	Councilmember Johnny Rodriguez ( <i>Arrived at 6A</i> )
City of Cathedral City	Councilmember Mark Carnevale
Desert Healthcare District	Board member Carole Rogers, RN
City of Desert Hot Springs	Councilmember Jan Pye
City of Indian Wells	Councilmember Kimberly Muzik
City of Indio	Mayor Pro Tem Waymond Fermon ( <i>Arrived at 3</i> )
City of La Quinta	Councilmember John Peña, Vice Chair
City of Palm Desert	Councilmember Sabby Jonathan
City of Palm Springs	Mayor Christy Holstege
City of Rancho Mirage	Mayor Pro Tem Charles Townsend
Riverside County – District 4	Assistant Director Carrie Harmon

**Ex-Officio Members Present**

Shelter from the Storm	Angelina Coe
Home Aid Inland Empire	Julie Reay

**Members and Ex-Officios Not Present**

City of Coachella	Mayor Pro Tem Josie Gonzales
Martha's Village and Kitchen	Linda Barrack
Coachella Valley Housing Coalition	Alice Salinas
Coachella Valley Rescue Mission	Darla Burkett

**Others Present**

CVAG	Tom Kirk
	Erica Felci
	Joanna Stueckle
	Anyse Smith
	Peter Satin
	Beverly Newton
CVAG/ Riverside County	Greg Rodriguez
Agua Caliente Band of Cahuilla Indians	Margaret Park
Desert Hot Springs PD	Officer James
Desert Healthcare District/ Foundation	Donna Craig

City of Palm Desert  
City of La Quinta  
Kosmont Companies  
RCP  
360 Wellness Solutions  
Individuals

Heather Horning  
Jeremy Griffin  
Joe Dieguez  
Shelley Vedrode  
Katherine Sullivan  
Sybil Brown  
Myrel Cabezon  
Reyna Camerena  
Becky Ruiz  
Bruce Yeager

### **3. PUBLIC COMMENTS ON AGENDA ITEMS**

Katherine Sullivan of 360 Solutions discussed the launch of mobile behavioral health services, which related to Item 7C and the exploration of additional homelessness resources.

### **4. CHAIR / COMMITTEE MEMBER/CVAG STAFF COMMENTS**

Assistant Executive Director Erica Felci provided an update on the launch of CVAG's mobile access center.

Palm Desert Councilmember Sabby Jonathan provided a recap of the ad hoc committee that had been created to explore the additional services for homeless individuals who have refused services or who are not being helped. He also highlighted a news article showing the policy shift in the City of Sacramento.

Cathedral City Councilmember Mark Carnevale noted that Riverside County Sheriff Chad Bianco presented at CVAG's Public Safety Committee, and that CVAG staff was reaching out to him after he expressed an interest in exploring additional approaches to address homelessness.

Assistant Director Carrie Harmon provided an update on plans for the 2022 Point-In-Time Count.

Indio Mayor Pro Tem Waymond Fermon echoed the comments by Councilmembers Jonathan and Carnevale.

Chair Holstege announced the City of Palm Springs would be swearing in its new Police Chief, Andy Mills, at the next Council meeting.

### **5. CONSENT CALENDAR**

**IT WAS MOVED BY MAYOR PRO TEM TOWNSEND AND SECONDED BY MAYOR PRO TEM FERMON TO:**

**A. Approve the September 15, 2021 Homelessness Committee Meeting Minutes**

**THE MOTION CARRIED WITH 11 AYES AND 2 MEMBERS ABSENT.**

Councilmember John Preckwinkle III	AYE
Councilmember Johnny Rodriguez	ABSENT
Councilmember Mark Carnevale	AYE
Mayor Pro Tem Josie Gonzalez	ABSENT
Director Carole Rogers	AYE
Councilmember Jan Pye	AYE
Councilmember Kimberly Muzik	AYE
Mayor Pro Tem Waymond Fermon	AYE
Councilmember John Peña	AYE
Councilmember Sabby Jonathan	AYE
Mayor Christy Holstege	AYE
Mayor Pro Tem Charles Townsend	AYE
Assistant Director Carrie Harmon	AYE

**6. DISCUSSION / ACTION**

**A. CV Housing First: Update on Third Quarter Progress**

Executive Director Tom Kirk and Management Analyst Anyse Smith provided the staff report. Member discussion ensued. Members asked that the program's one-year recap include lessons learned through the first year of CV Housing First operations.

No action was taken as this was an informational item.

**B. CV Housing First Program in 2022**

Ms. Felci presented the staff report. Members briefly discussed the item, and noted the impact that the program was having in the community.

**IT WAS MOVED BY COUNCILMEMBER JONATHAN AND SECONDED BY MAYOR PRO TEM FERMON TO ENDORSE THE CV HOUSING FIRST STRATEGY FOR 2022, INCLUDING THE REFRESH OF THE CV200 PROSPECTIVE CLIENT LIST AS COMPILED IN PARTNERSHIP WITH LAW ENFORCEMENT AND LOCAL HEALTHCARE PARTNERS.**

**THE MOTION CARRIED WITH 12 AYES AND 1 MEMBERS ABSENT.**

Councilmember John Preckwinkle III	AYE
Councilmember Johnny Rodriguez	AYE
Councilmember Mark Carnevale	AYE
Mayor Pro Tem Josie Gonzalez	ABSENT
Director Carole Rogers	AYE
Councilmember Jan Pye	AYE
Councilmember Kimberly Muzik	AYE
Mayor Pro Tem Waymond Fermon	AYE
Councilmember John Peña	AYE
Councilmember Sabby Jonathan	AYE
Mayor Christy Holstege	AYE

<b>Mayor Pro Tem Charles Townsend</b>	<b>AYE</b>
<b>Assistant Director Carrie Harmon</b>	<b>AYE</b>

**C. REAP Revenue Stream Feasibility Study for Housing and Associated Transportation Needs**

Peter Satin presented the staff report and presented a modified staff recommendation that included authorization to accept additional funding from SCAG for the project.

A robust member discussion ensued with several members opposing the narrowed focus of the proposed scope of work. CVAG staff addressed questions about the proposal and budget constraints.

Based on the Homelessness Committee members' input and feedback, CVAG staff provided a new recommendation that included having staff work with Kosmont to revise the proposal before it is presented to the Executive Committee, particularly to prioritize non-tax funding alternatives for affordable housing.

**IT WAS MOVED BY COUNCILMEMBER JONATHAN AND SECONDED BY COUNCILMEMBER TOWNSEND TO AUTHORIZE THE EXECUTIVE DIRECTOR TO MOVE FORWARD WITH AN AGREEMENT WITH KOSMONT COMPANIES SO LONG AS THE PROPOSAL REFLECTS THE HOMELESSNESS COMMITTEE DISCUSSION ON ALTERNATIVES TO BE STUDIED AND ALLOW THE HOMELESSNESS COMMITTEE TO REVIEW THE PROPOSAL PRIOR TO IT BEING PRESENTED TO THE EXECUTIVE COMMITTEE.**

**THE MOTION CARRIED WITH 12 AYES AND 1 MEMBERS ABSENT.**

<b>Councilmember John Preckwinkle III</b>	<b>AYE</b>
<b>Councilmember Johnny Rodriguez</b>	<b>AYE</b>
<b>Councilmember Mark Carnevale</b>	<b>AYE</b>
<b>Mayor Pro Tem Josie Gonzalez</b>	<b>ABSENT</b>
<b>Director Carole Rogers</b>	<b>AYE</b>
<b>Councilmember Jan Pye</b>	<b>AYE</b>
<b>Councilmember Kimberly Muzik</b>	<b>AYE</b>
<b>Mayor Pro Tem Waymond Fermon</b>	<b>AYE</b>
<b>Councilmember John Peña</b>	<b>AYE</b>
<b>Councilmember Sabby Jonathan</b>	<b>AYE</b>
<b>Mayor Christy Holstege</b>	<b>AYE</b>
<b>Mayor Pro Tem Charles Townsend</b>	<b>AYE</b>
<b>Assistant Director Carrie Harmon</b>	<b>AYE</b>

**D. Development of a Navigation Center in the City of Palm Springs**

Greg Rodriguez, contract staff, provided an update on the City of Palm Springs' actions to work with Riverside County to develop a navigation center for homelessness services. Member discussion ensued. No action was taken on this informational item.

**7. INFORMATION** – The following items were provided for the Committee's information, and the Chair asked ex officio members for input on 7B:

**A. Attendance Record**

**B. Ex-Officio Updates**

No ex officio updates were presented.

**C. Exploring Additional Homelessness Resources in the Coachella Valley**

**D. Point-in-Time Data from Riverside County**

**E. Operations Hub for CV Housing First**

**8. PUBLIC COMMENTS ON NON-AGENDA ITEMS**

Katherine Sullivan of 360 Solutions expressed interest in partnering with CVAG and other programs to provide services to the homeless.

**9. ANNOUNCEMENTS**

Upcoming Meetings:

The next meeting of the **Homelessness Committee** will be held on Wednesday, January 19, 2022, at 10 a.m. via Zoom webinar.

The next meeting of the **Executive Committee** will be held on Monday, December 6, 2021 at 4:30 p.m. via Zoom webinar.

**10. ADJOURN** - The meeting was adjourned at 11:27 a.m.

Respectfully submitted,

*Erica Felci*

CVAG Assistant Executive Director

**ITEM 6A**

**Coachella Valley Association of Governments  
Homelessness Committee**  
**February 16, 2022**



**STAFF REPORT**

**Subject:** Lift to Rise Housing Catalyst Fund Update

**Contact:** Peter Satin, Regional Planner ([psatin@cvag.org](mailto:psatin@cvag.org))

---

**Recommendation: Information**

**Background:** The State's Fiscal Year 2019/2020 budget included funding for the Regional Early Action Planning (REAP) program to address the housing crisis from a planning perspective at the regional level. Through REAP, \$47 million was allocated to the Southern California Association of Governments (SCAG) to administer on behalf of the region. Of this, \$23 million was set aside for noncompetitive subregional partnerships. As a subregional partner, CVAG was eligible to receive approximately \$558,000 to be used toward one or more planning efforts that boost housing production and related supportive infrastructure.

In April 2021, the Executive Committee authorized the Executive Director to execute the agreements necessary to move forward with two projects. One of those projects was designed to support the affordable housing catalyst fund as part of the action plan developed by Lift to Rise through its Housing Collaborative Action Network (CAN). Lift to Rise is a collective impact nonprofit that set a goal of bringing an additional 10,000 affordable housing units online in 10 years. As part of its Action Plan to achieve this goal, Lift to Rise identified a Catalyst Initiative, including a Catalyst Fund, that will mobilize resources for this purpose by providing capital subsidies, operating subsidies and loans to close the gap and stimulate the affordable housing production in the Coachella Valley. REAP funds will be used to pay for a fund manager to draft and implement an investment plan, including the recommended structure for the fund's loan and grant products that factor in the unique risks of Coachella Valley. The fund manager will also prepare underwriting standards that will provide a working baseline for loan amounts, eligible project types, interest rates, loan-to-value ratios, and other loan terms.

CVAG and Lift to Rise entered into a services contract to implement the fund effective June 1, 2021. Since then, the Fund has catalyzed over 500 units across four Coachella Valley communities, deployed \$3.5 million in loan funding, and leveraged an additional \$2 million from the County of Riverside. The Fund Manager has identified an additional 11 shovel-ready projects totaling more than 1,500 units. Lift to Rise staff will attend the February 2022 meeting to provide additional updates on the project.

The second REAP project is a revenue stream feasibility study for housing and associated transportation needs. In December 2021, the Executive Committee authorized the Executive Director to execute a contract with Kosmont Companies to conduct the study, which will wrap by June 2023. Work has now started on that project, and CVAG staff will be providing updates on the effort in future meetings.

**Fiscal Analysis:** This information item has no additional cost to CVAG. At least \$558,000 in REAP funds are coming to CVAG, with \$304,000 of the funding allocated to the project with Lift to Rise.

**ITEM 6B**

**Coachella Valley Association of Governments  
Homelessness Committee**  
**February 16, 2022**



**STAFF REPORT**

**Subject:** **CV Housing First: 2021 Year in Review**

**Contact:** Tom Kirk, Executive Director ([tkirk@cvag.org](mailto:tkirk@cvag.org)) and  
Anyse Smith, Management Analyst ([asmith@cvag.org](mailto:asmith@cvag.org))

---

**Recommendation:** **Information**

**Background:** After nearly two decades of providing regional homelessness services, 2021 marked the first year where CVAG directly operated a program using its own staff. Based on the direction and feedback from the CVAG Homelessness and Executive Committees, the CV Housing First program focused on the CV200, a by-name list of chronically homeless individuals residing in desert cities that have frequent contacts with law enforcement and who are likely to be shelter resistant or who have already fallen out of housing. The list was developed in partnership with CVAG's member jurisdictions and local law enforcement.

CVAG staff has committed to adjusting CV Housing First programming based on the data, and provides quarterly updates to its members about the program. The CV Housing First team uses two primary methods to get clients to housing solutions: rapid resolution and crisis stabilization units:

- Rapid resolution is an urgent, cost-saving solution that the Housing First staff use to help overcome the barriers that keep people from getting housing. This could include options such as helping them secure their identifying paperwork, which then can help them qualify for benefits. It also includes sorting out the process for housing, medical, mental health, substance abuse, employment, and mainstream benefits.
- The crisis stabilization units allow CVAG to connect CV200 individuals to housing. These are apartments and hotel rooms where clients stay, generally up to 90 days, that keep them off the streets. Through case management and frequent interactions with the team, CVAG is helping them achieve the goal of permanent housing, programs, and family reunifications

On a weekly basis, staff also conducts valley-wide coordinated outreach, and participates in regular planning meetings with law enforcement, healthcare providers, county behavioral health teams, and other service providers. By working collaboratively, staff can respond directly when unsheltered CV 200 individuals are located in the field and desiring services. Some of this work will be done by the mobile access center, which launched in 2021 to bring services to the unsheltered service-resistant homeless population where they are located and progressively provide the necessary assessments, interventions, and services. By bringing the access center into the field, the project has expanded services to individuals residing in places not meant for habitation and those who are unsheltered that may not be in the Coordinated Entry System or Homeless Management Information System (HMIS). CVAG staff is collaborating with partners including healthcare providers, county agencies, and legal service providers to offer medical services, referrals and assessments for housing, and assistance with vital documents and public benefits.

CVAG staff set a lofty internal goal of getting 90 individuals into permanent housing solutions in its first year. By the end of the year, 75 CV200 clients were in permanent housing solutions and another 32 non-CV200 clients were housed.

**CV Housing First Clients – By the Numbers through December 31, 2021**

<b>CV200 as of 12/31/2021</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>TOTAL</b>
Clients housed in Crisis Stabilization Units (CSH)	50	22	35	32	139
Clients being helped through Rapid Resolution (RR)		3	2	0	5

Clients returned to the street (failures)	6	11	5	10	32
---	---	----	---	----	----

Clients moved into permanent housing from CSH (successes)	20	21	12	12	65
Clients moved into permanent housing from RR (successes)	5	3	2	0	10
<b>TOTAL HOUSED FROM LIST OF 200</b>	<b>25</b>	<b>24</b>	<b>14</b>	<b>12</b>	<b>75</b>

<b>NON CV200 as of 12/31/2021</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>TOTAL</b>
Households Housed in CSH Units	5	3	0	3	11
Households being helped through RR		0	0	3	3

Households returned to the street (failures)	0	1	0	3	4
--	---	---	---	---	---

Households moved into permanent housing from CSH (successes)	3	2	0	0	5
--	---	---	---	---	---

Households moved into permanent housing from RR (successes)	2	0	0	2	4
<b>TOTAL HOUSEHOLDS HOUSED</b>	<b>5</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>9</b>
<b>TOTAL INDIVIDUALS HOUSED</b>	<b>19</b>	<b>11</b>	<b>0</b>	<b>2</b>	<b>32</b>

CVAG staff continues to track program metrics, such as the length of stay in the units. For the fourth quarter, the CV200 clients who successfully exited the program into permanent housing stayed in a crisis stabilization unit for 104 days. Those CV200 clients who exited the program unsuccessfully stayed 78 days. Since the end of the third quarter the length of stay for permanent resolutions has increased (up from 82 days), and the length of stay for returns to the street has also increased slightly (up from 71 days). Part of the reason for the extended length of stay has been due to the availability of permanent bed space, as well as challenges in securing necessary behavioral health services.

Throughout the year, CVAG staff also added additional program metrics to track the permanent housing resolutions. Knowing the type of housing where clients resolve will help with identifying future opportunities and options for housing, while also highlighting where we face challenges in finding placement for clients. Of the 12 permanent housing resolutions in the fourth quarter, the breakdown of clients' Exit Destination is as follows:

- Family/Friends – 1
- Permanent Supportive Housing (PSH) – 1
- Rental With Ongoing Subsidy (Low Income Senior Housing) – 3
- Rental With Ongoing Subsidy (VASH Voucher) – 1
- Rental With Ongoing Subsidy (Housing Choice Voucher) – 5
- Shared Housing - 1

The Housing First team has, over the past year, worked diligently to connect individuals experiencing homelessness to services and permanent housing. Case managers focused on each individual or household to determine their unique needs, and provided linkages to services as part of a collaborative effort. CVAG also established new partnerships with organizations – such as Inland County Legal Services – to assist with acquiring clients' vital documents, mainstream benefits, Social Security, SSI, and SSDI. Staff worked diligently to be responsive to landlords and to maintain the needed units valleywide. The efforts to house individuals on the CV200 is a unique challenge, as these clients are often the toughest of the tough cases.

CVAG staff will also be tracking the housing status of permanently resolved clients at the six- and 12-month period after they were initially housed to determine which clients still remain in housing and which have returned to homelessness. As of December 31, 2021, three people have reported having returned to homelessness and CVAG staff is working closely with these clients to determine additional housing opportunities. For the clients who are still in housing, CVHF staff remains ready and available to assist our clients with transitioning into independent living and to help prevent a return to homelessness.

Looking forward to 2022, and as detailed to the Homelessness Committee in November, CVAG staff is working with partners in law enforcement and the county to review the CV200 list for names that should be removed and update with new clients who are chronically homeless and high utilizers of public services. Those clients on the CV 200 who have not yet been housed and who have been contacted within the last 90 days will remain part of the list and staff will continue to engage these individuals through

street outreach. CVAG staff is still awaiting some feedback from local law enforcement, but anticipates the list will be finalized this month. Additionally, CVAG staff this month met with Riverside County Sheriff Chad Bianco and the department's leadership in the Coachella Valley to provide a detailed update on CVAG's efforts to address homelessness. CVAG staff will continue to follow up with the Sheriff and department staff as the department is working on programs that may provide additional opportunities for collaboration with the CV Housing First team.

CVAG staff continues to identify areas of need and gaps. In 2022, staff anticipates exploring partnerships that improve outreach efforts. CVAG staff also is exploring ways to bolster the available behavioral health services, which can ultimately help get clients into permanent housing solutions. The availability of beds – whether it is retaining crisis stabilization units or having permanent supportive housing and affordable housing units – will also be critical to the program's long-term success.

**Fiscal Analysis:** The CV Housing First program, including the staffing and CV200 program, is incorporated into the CV Housing First budget, which has been funded by contributions from cities, Riverside County, the Desert Healthcare District/Foundation, and grants.

**ITEM 6C**

**Coachella Valley Association of Governments  
Homelessness Committee  
February 16, 2022**



**STAFF REPORT**

**Subject:** **Update on Ad Hoc Efforts to Explore Additional Homelessness Resources and Policies**

**Contact:** Erica Felci, Assistant Executive Director ([efelci@cvag.org](mailto:efelci@cvag.org)) and Greg Rodriguez, CVAG contract staff, ([GRodrigu@rivco.org](mailto:GRodrigu@rivco.org))

---

**Recommendation:** **Provide feedback to CVAG staff and the Homelessness Committee's ad hoc committee as it considers additional approaches to addressing homelessness, particularly for those who are refusing current services**

**Background:** At the September 2021 meeting, the Homelessness Committee received an update on the ongoing Performance Assessment and Gaps Analysis of Riverside County's homeless services, which is being led by the County's Continuum of Care. This led to a conversation among the Homelessness Committee members about an idea brought forward by Palm Desert Mayor Pro Tem Sabby Jonathan, who had suggested creating an ad hoc committee to explore the additional services being used in other communities. The goal of the ad hoc, as outlined by Councilmember Jonathan, was to explore models that cities such as Los Angeles and Seattle have used to address homeless individuals who have refused services or who are not being helped by existing services. The ad hoc would evaluate optional programs that would be in addition to CV Housing First, then return to the full Homelessness Committee with a report and recommendations in 2022.

Members of the Homelessness Committee supported the approach. The ad hoc was created with the following members: Mayor Pro Tem Jonathan, Cathedral City Councilmember Mark Carnevale, Desert Healthcare District/ Foundation Director Carole Rogers, Indio Mayor Waymond Fermon and Palm Springs Councilmember Christy Holstege, who is chair of the Homelessness Committee.

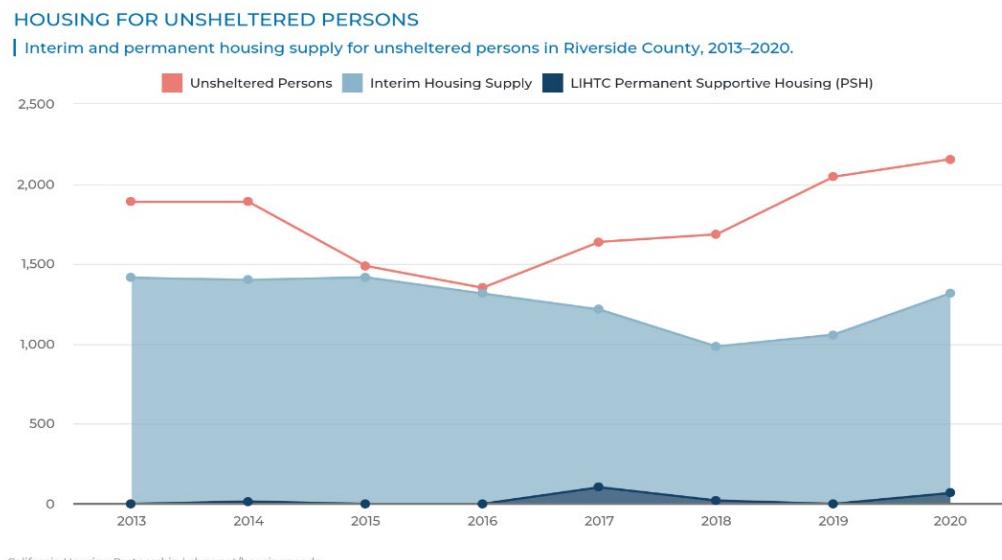
The ad hoc met again in January and February 2022 to discuss a policy proposal in the City of Sacramento that's garnering widespread attention. The proposal, which was introduced by Sacramento Mayor Darrell Steinberg, would have the City adopt a first-in-the-nation right to housing, which includes an obligation of homeless individuals to accept housing if offered. The proposal, as introduced, would have taken effect in January 2023 and would have applied to every unsheltered resident who was previously housed for at least one year in the city limits. According to the City, "each person offered at least two forms of shelter or housing would have an obligation to accept one, or they could be moved from their camping site." A full copy of the proposal is here: [https://sacramento.granicus.com/MetaViewer.php?view\\_id=21&event\\_id=4175&meta\\_id=65348](https://sacramento.granicus.com/MetaViewer.php?view_id=21&event_id=4175&meta_id=65348)

At its January meeting, the ad hoc members heard from retired Superior Court Judge Lloyd Connelly, who is leading the effort for Mayor Steinberg's proposal. The mayor's Director of Communications, Mary Lynne Vellinga was also present. The proposal is in initial stages and it was explained that many legal issues and implementation methods need to be addressed. Much of the Judge's presentation focused on best practices that are being implemented in Sacramento, which CVAG staff would note are also being implemented in the Coachella Valley. These include:

- Housing First approaches like the CV200 program;
- Crisis Stabilization Units (CSU) or transitional housing such as CVAG's units, Jewish Family Services and the proposed interim housing units at the planned Palm Springs Navigation Campus;
- Coordination of Respite Care services such as those at Martha's Village and those being developed with CVAG's program;
- Imbedding Behavioral Health Staff with police, which is a model used by the cities of Palm Desert and Palm Springs as well as Riverside County; and
- Navigation Centers such as the one being pursued in the City of Palm Springs, providing shelter beds, interim housing and full wrap-around services including behavioral health, medical and dental clinic, workforce development and access to other services

At the February Homelessness Committee meeting, ad hoc members will provide an update on the work so far and some initial thoughts on the opportunities and challenges of doing a similar program in the Coachella Valley.

It should be noted that in order to fully comply with an obligatory requirement, the Coachella Valley needs more shelter capacity in the west, but more importantly transitional and permanent supportive housing units throughout the Coachella Valley. This is especially true due to the Martin v. Boise 9<sup>th</sup> Circuit Court decision preventing enforcement of anti-camping ordinances if jurisdictions do not have adequate shelter and housing supply. The following graphic illustrates the deficiencies in transitional and PSH units compared to the level of unsheltered persons countywide. While desert-specific information was not available for this staff report, CVAG staff will be following up with the County to see specific data for the region.



In addition, and based on the feedback from the ad hoc committee discussions to date, CVAG staff has incorporated the following position into its draft legislative platform: *“Support legislative efforts that would allow local jurisdictions to implement, if they choose, programs and ordinances that increase the available housing units and/or require unsheltered individuals to accept housing solutions and treatment solutions so long as there are adequate housing units available.”* This will be presented to the CVAG Executive Committee at the end of the month and, if approved, be used to guide state and federal advocacy efforts.

Staff is also proposing the following approaches, which were supported by the ad hoc:

- Work with the County after the 2022 Point in Time Count is released to quantify housing needs specifically for the Coachella Valley;
- Monitor Sacramento's policy adoption, implementation and any resource and/or legal challenges;
- Monitor potential housing and homeless legislation through organizations such as The Steinberg Institute and Housing California that would address rights to housing and funding of housing infrastructure. This would include Permanent Supportive Housing units (PSH), which are defined as community-based housing without a designated length of stay in which formerly homeless individuals and families live as independently as possible;
- Analyze 2022 legislation after the state Legislature's February deadline to see if any bills address rights to housing and homeless infrastructure;
- Work with CVAG and County lobbyists on legislative platforms to address resource needs and reduced bureaucracy for increased development of PSH, CSU, transitional and affordable housing; and
- Support current activities around the Palm Springs Navigation Campus and any expansions to other valley cities.

**Fiscal Analysis:** There is no cost to CVAG for this update. However, depending on the extent of the ad hoc's scope and analysis in the future, CVAG staff may ask the Homelessness and Executive Committee to consider allocating additional resources beyond staff time.

**ITEM 7A**

**COACHELLA VALLEY ASSOCIATION OF GOVERNMENTS**  
**HOMELESSNESS COMMITTEE**  
**ATTENDANCE RECORD**  
**FY2021-2022**

<b>Voting Members</b>	<b>JUL</b>	<b>AUG</b>	<b>SEP</b>	<b>OCT</b>	<b>NOV</b>	<b>DEC</b>	<b>JAN</b>	<b>FEB</b>	<b>MAR</b>	<b>APR</b>	<b>MAY</b>	<b>JUN</b>	<b>ATTENDED</b>
Agua Caliente Band of Cahuilla Indians			●		●								2 out of 2
City of Blythe			○		●								1 out of 2
City of Cathedral City			●		●								2 out of 2
City of Coachella			○		○								0 out of 2
Desert Healthcare District			●		●								2 out of 2
City of Desert Hot Springs			●		●								2 out of 2
City of Indian Wells			●		●								2 out of 2
City of Indio			●		●								2 out of 2
City of La Quinta			●		●								2 out of 2
City of Palm Desert			●		●								2 out of 2
City of Palm Springs			●		●								2 out of 2
City of Rancho Mirage			●		●								2 out of 2
County of Riverside			●		●								2 out of 2
<b>Total Attendance Per Meeting</b>	<b>11</b>			<b>12</b>									

<b>Ex Officio / Non-Voting Members</b>	<b>JUL</b>	<b>AUG</b>	<b>SEP</b>	<b>OCT</b>	<b>NOV</b>	<b>DEC</b>	<b>JAN</b>	<b>FEB</b>	<b>MAR</b>	<b>APR</b>	<b>MAY</b>	<b>JUN</b>	<b>ATTENDED</b>
Coachella Valley Housing Coalition			○		○								0 out of 2
Coachella Valley Rescue Mission			○		○								0 out of 2
HomeAid Inland Empire			●		●								2 out of 2
Martha's Village and Kitchen			●		○								1 out of 2
The Salvation Army (vacant)			*		*								0 out of 2
Shelter From the Storm			●		●								2 out of 2
<b>Total Attendance Per Meeting</b>			<b>3</b>		<b>2</b>								

Scheduled Dark Month 

Vacant \*

Present ●

Absent ○

**ITEM 7C**

**Coachella Valley Association of Governments  
Homelessness Committee  
February 16, 2022**



**STAFF REPORT**

**Subject:** **Annual Point-in-Time Count of Unsheltered Individuals**

**Contact:** Erica Felci, Assistant Executive Director ([efelci@cvag.org](mailto:efelci@cvag.org))

---

**Recommendation:** **Information**

**Background:** In order to fulfill requirements from the U.S. Department of Housing and Urban Development, the Riverside County Continuum of Care (COC) coordinates a Point-in-Time (PIT) count each January to count of sheltered and unsheltered homeless persons. Each count is planned, coordinated, and carried out in partnership with local cities and agencies.

In 2021, Riverside County requested and received approval to cancel the annual unsheltered count, amid concerns of COVID-19 transmission and rising case numbers. The COC did conduct a count of sheltered individuals, which involved analyzing data from the County's Homeless Management Information System (HMIS) and its summary reports for the sheltered count. This data was compiled from inputs from agencies and programs, including CVAG's CV Housing First program, and displayed on interactive dashboards created in partnership with the University of California, Riverside.

The data was used by the County as it planned the 2022 Homeless Point-in-Time Count. The 2022 count was originally planned for January, but has been rescheduled to February 23-25, 2022. It has a "More Than a Count" theme and will focus on both a sheltered and unsheltered count, while providing same-day linkages to housing and aftercare services immediately following the count. CVAG staff has been engaged in the organizational meetings and plans to participate in the 2022 count. The County is also seeking volunteers to complete the count, and additional details are attached for those who wish to participate.

**Fiscal Analysis:** There is no cost to CVAG for this report.

**ITEM 7D**

**Coachella Valley Association of Governments  
Homelessness Committee**  
**February 16, 2022**



**STAFF REPORT**

**Subject:** **Update on the Navigation Center in the City of Palm Springs**

**Contact:** Greg Rodriguez, CVAG contract staff ([grodriqu@rivco.org](mailto:grodriqu@rivco.org))

---

**Recommendation: Information**

**Background:** As previously discussed by the CVAG Homelessness Committee, one of the more persistent challenges in addressing homelessness in the western Coachella Valley – and specifically in the City of Palm Springs – has been the lack of a comprehensive facility such as a navigation center where shelter, food and the full suite of support services can be co-located. Building a navigation center provides a unique opportunity to greatly expand on recent progress, including opening of the Access Center that was opened at the former Palm Springs Boxing Club in partnership with Martha's Village and Kitchen. A well-managed navigation center would greatly expand the region's network of services for the unhoused population and reduce secondary impacts that can negatively impact quality of life.

At its November 4, 2021 meeting, the Palm Springs City Council voted 4-1 to have city staff to proceed with the acquisition of 3589 McCarthy Road for the intention of creating a navigation center. The McCarthy Road site is 3.64 acres and has three buildings totaling 46,760 square feet. The goal would be to have the campus operational within a year. In addition to providing services directly to unhoused residents, a navigation center with comprehensive services has potential to provide services to housed residents such as childcare; assisting individuals with securing health, disability, social security, and other benefits; computer skills, access to internet, employment support and assessments; basic first aid; computer labs; and referrals to other resources. An appropriately sized facility and property could also provide an opportunity to co-locate other services, including the county's mental and/or behavioral health programs, or to have an on-site medical clinic.

Riverside County staff is working in partnership with the City to develop the site, and County staff provided an update to the CVAG Homelessness Committee at the November 2021 meeting. This report is an update to the recent actions that have taken place to move the project forward.

On January 25, 2022, the Riverside County Board of Supervisors unanimously approved Supervisor V. Manuel Perez's request to allocate American Recovery Plan Act (ARPA) funding for acquisition of the property by the City of Palm Springs. Additionally, the Board of Supervisors authorized the County to be a co-applicant for Project Homekey 2, which is competitive funding opportunity administered by the California Department of Housing and Community Development (HCD) that allows state, regional, and local public entities to develop a broad range of housing types by converting hotels, motels, commercial properties and other existing buildings into permanent or interim housing. On January 27, 2022, the City of Palm Springs voted 5-0 to accept

the terms of the County allocation and to join with the County as a co-applicant for the Homekey funding. Escrow closed on January 28, 2022.

For the navigation center to be fully remodeled and provide interim or transitional housing units there needed to be an effort to secure more funding outside of the commitments by the City and the County. The City recently contracted with LeSar Development Consultants, and in conjunction with County staff worked on the HK2 application. As part of the need to identify a service provider for the application process, the City sent out a request for a Letter of Interest to various providers in Southern California. Martha's Village and Kitchen was the only provider to submit an interest letter by the January 14, 2022 deadline. Since being the only provider interested, the City of Palm Springs approved Martha's as the service provider for the navigation campus operations going forward at the January 27<sup>th</sup> City Council meeting.

Homekey funding applications are being accepted on a rolling basis until funds are exhausted or until May 2, 2022, whichever comes first.

**Fiscal Analysis:** There is no cost to CVAG for this update.

**Attachment:** Desert Sun article on the Navigation Center, February 8, 2022.

# Desert Sun.

## ■ FOR SUBSCRIBERS NEWS

# Palm Springs homeless navigation center: Here's what we know so far

**Paul Albani-Burgio** Palm Springs Desert Sun

Published 3:44 p.m. PT Feb. 8, 2022

The city of Palm Springs and Riverside County on Jan. 27 finalized an agreement to jointly fund the creation of a new facility that will provide temporary housing and myriad other services aimed at helping people in the Coachella Valley who are experiencing homelessness.

The process, however, has been met with controversy as some north Palm Springs residents have objected to the decision to place the facility in a residential area within their community, while others have simply wondered how the facility will operate.

While discussions and planning for the facility have been underway for months, the documents outlining the city's agreements with Riverside County and homeless services provider Martha's Village & Kitchen, which will operate the facility, have provided the clearest picture yet of what the facility will look like, what services it will offer, and what the process will be to get it open.

Here is a look at what we know so far.

## The McCarthy Road facility

The facility, which the city is calling a homeless navigation center, will be constructed on a 3.64-site at 3589 McCarthy Road. The property includes three warehouse buildings containing a total of 46,760 square feet of usable space. The city has said the existing buildings will be retrofitted to accommodate navigation center use.

The McCarthy Road site is located across the street from several automotive businesses and the Palm Springs View Apartments, while the Palm Springs Villas condo complex is located across San Rafael Drive. The site also neighbors Desert Highlands Gateway Estates, a historically Black neighborhood. The Desert Highland Gateway Estates Community Action Association organized a recent protest against locating the complex at that site.

## Who will be served

Martha's Kitchen CEO Linda Barrack said she is hopeful that the center could serve around 400 people a year. She said about 600 people came to the Palm Springs Action Center — a daytime center where services are provided to homeless residents operated out of the old boxing club near the Palm Springs airport that opened last year — to seek out some service and about 200 continued to regularly sit down with case managers.

Barrack said she is optimistic there will be high demand to come to the center when it first opens as she knows there is a large population of homeless people in Palm Springs who have indicated they would be willing to go to a navigation center, but do not want to go all the way to Indio to do so.

During the 2020 point-in-time count, the most recent time in which the annual one-night of homeless people across the Coachella Valley has taken place, volunteers counted 627 unsheltered homeless individuals in the Coachella Valley, with an estimated 300 residing in the western part of the valley. The 2021 count was canceled as a result of the COVID-19 pandemic, and the 2022 count will be conducted on Feb. 23.

Greg Rodriguez, a policy advisor is Riverside County Supervisor V. Manuel Perez's office who has been closely involved with the project, said that at this point in the process it is difficult to estimate how many people the facility could serve at once but he estimated that the combined capacity of the housing units and shelter units would be at least 160.

## Temporary housing

A city council staff report included with the agreements states that the shelter will have 80 housing units that will provide temporary housing to people as they receive services aimed at helping them transition out of homelessness. At least a portion of those units likely will be built as modular units, which can be constructed more quickly.

While plans for those housing units are still being developed, City Manager Justin Clifton said five of those units likely will include two bedrooms to accommodate families. Around 15% of those units also will be set aside for young adults ages 18-24 who are transitioning out of foster care, he added.

## Shelter beds

The facility will include about 50 or 60 shelter beds, which will be in addition to the housing units. About half of those units will be for women and the other half for men. The shelter beds will be used for people first coming to the center, with the idea being that they will transition to one of the housing units as they receive more services.

Rodriguez said the shelter will not be able to prevent people from coming and going from the center unless the shelter is full, but that the whole structure of the center will be based around reaching those people with services and encouraging them to stay. He added that people may be more likely to come and go and use the shelter temporarily during periods of extreme weather.

He also said the shelter beds will not be congregated together in one room, but instead be more like dormitories.

"We're looking at individual rooms within that shelter system, not only to provide individual security and safety but also for, if God forbid, another pandemic hits," he said.

Rodriguez said during the Jan. 28 meeting that while the intention of the shelter is to provide longer-term housing to help people transition out of homelessness, it is important that it have beds to provide to people more immediately.

"There has to be some element where we can get people off the street and into the bed," he said.

He added that if the police department or a nonprofit agency encountered someone who was willing to get off the street but was not necessarily ready to move into a longer-term transitional housing unit, it still makes sense to offer them a shelter bed so they can eventually move to the facility and begin receiving services.

Clifton has also said that recent federal court rulings have required that cities be able to offer shelter beds to homeless residents if it is going to implement and enforce rules limiting camping in public spaces.

Clifton has previously said that the ability of Palm Springs and other cities to enforce rules relating to camping are limited by a 2018 US Circuit of Appeals ruling stating that cities cannot restrict camping unless they have open shelter beds to house those who are camping in. Rodriguez said he did not believe Palm Springs has camping regulations on the books.

## The operator: Martha's Village & Kitchen

In December, the city issued a request for proposals to run the navigation center to 12 homelessness service providers located in Southern California. The city received one proposal from Martha's Village & Kitchen. Martha's Village & Kitchen is based in Indio, where it operates a 120-bed facility similar to the planned navigation center.

The staff report states that the Indio facility is regarded of the first and only resource center of its kind in the region. Among the services offered at that center are medical and dental care and drug counseling. The report also states that Martha's is the only nonprofit certified by the state to provide workforce development services in the Coachella Valley, and is a state-licensed childcare facility.

Over the past year, 554 homeless children and adults were provided housing at Martha's, according to data included in the staff report. About 80% of those clients moved directly from homeless housing into permanent housing and 70% of the individuals who completed an employment program offered by Martha's obtained work.

Martha's Village & Kitchen also operates the Access Center.

## Services to be offered

The city's memorandum of understanding with Martha's outlines several services they will be expected to provide.

Martha's will be responsible for providing both physical and behavioral health services, including medical care, dental care, psychiatry and counseling. The provider also will be responsible for assessing clients for their eligibility for various state and federal benefits, and helping them enroll in those benefits, including assisting with acquiring documentation necessary to do so.

It also will offer services aimed at helping clients eventually obtain housing outside the facility, including connecting them with providers of affordable housing in the community.

The center is also required to offer several job and employment-related services, including a GED acquisition program, skills training and application assistance. Other required offerings include training in various life skills, such as budgeting, cleaning and selecting medical providers.

Martha's also will be responsible for operating a commercial kitchen within the facility to serve meals to those living there.

Each client will be provided with a case manager and case management plan, if they so choose. Case managers will continue to follow up with clients up to 12 months after they leave the facility.

Martha's will contract with other agencies to offer many of the specific services. It will also be required to provide 24/7 security for the facility.

## **Operation costs**

The memorandum of understanding estimates that it will cost \$2,459,713 to operate the center annually. Of that figure, about \$1.46 million in costs will be staffing for the center while the roughly \$1 million that remains is expenses. Here is a breakdown of some of the key costs:

- Four full-time case managers: \$227,152
- Water and electric utilities: \$237,475
- Five security and intake staff members: \$224,640
- Food service employees: \$115,440
- Food purchases: \$70,000

## **How the facility will be funded**

So far, the city of Palm Springs has approved \$5.3 million for the project while Riverside County has approved \$5.74 million, which is likely enough to buy the site and build the center. However, the city has also applied for as much as \$25 million in grants from the state of California Homekey 2 program (although city leaders say it can expect to receive about half that amount) that would then be used to help cover the purchase of the land.)

Rodriguez said that the city's Homekey 2 grant is a strong one and if the city gets the \$12.5 million, it would then have enough money to operate the center for about five or six years between the Homekey 2 funds and another one-time homeless grant the county received. The idea is that Martha's Village and the city and county would then have six years to find additional grant money to fund the long term operation of the site.

Rodriguez said that even if the city does not get the Homekey 2 grant it is hoping for, the city and county together still have enough money to fund the center, albeit on a more limited

scale.

"We still believe that we have at least currently enough resources that we could still be able to open up some type of facility that would do an element of housing, shelter and wraparound services," he said. "Additionally ... there are other pots of money that are coming down from the state that will run through the county and I've already had discussions with county staff about how we will be able to access those dollars. So I'm not overly concerned."

## **What's next?**

The city has hired Lesar Development Consultants to help with the Homekey 2 application. During the meeting, Lesar Principal Mitch Leffern said Lesar has completed some initial design sketches of the facility and would be finalizing a plan for how it will get public input into the design.

"Our vision is that we would be doing outreach into the surrounding communities, speaking with interest groups from every perspective we can reach, doing some surveys in order to get some feedback from folks and then setting up with the help of city staff regular opportunities to ask questions and give feedback into the process," he said.

Lesar representatives said the plan is to have those engagement processes finalized within a month or so of the January meeting, as well as to have some of the initial engagement channels, such as the online survey, up and running by then.

No one at the city could be immediately reached to provide an update on those efforts.

## **Project timeline**

At the Jan. 13 meeting, the council authorized the city to enter into a loan agreement with the county that will include the following set of deadlines for the progression of construction on the center. Under those deadlines, construction must begin by Jan. 1, 2023. The center must be open and operating by February 2024.

However, City Attorney Jeff Ballinger said the final details of that agreement had not been worked out and it was not clear what the penalties will be.

Rodriguez said that in the event the deadlines were not met, the county would likely extend them as its goal is to get the shelter completed. However, he said he did not anticipate that

would be an issue as many of the grants the city is hoping to acquire to fund operation of the center have deadlines occurring well before those construction deadlines.

"They're pretty liberal deadlines are," he said.

Ballinger added that it is the city's expectation that the center can be opened well before that date, however. Clifton said the next year will likely be devoted to citizen outreach and finalizing the design of the center.

*Paul Albani-Burgio covers breaking news and the City of Palm Springs. Follow him on Twitter at @albaniburgiop and via email at paul.albani-burgio@desertsun.com.*

**COACHELLA VALLEY ASSOCIATION OF GOVERNMENTS  
HOMELESSNESS PROGRAM  
UNAUDITED STATEMENT OF REVENUES AND EXPENDITURES  
FOR THE PERIOD FROM JULY 1, 2021 THROUGH DECEMBER 31, 2021**

**REVENUES**

CONTRIBUTIONS\*

COUNTY OF RIVERSIDE	10,695
CITY OF PALM DESERT**	<u>100,000</u>

TOTAL REVENUES	<u>110,695</u>
----------------	----------------

**EXPENDITURES**

SALARIES AND BENEFITS***	258,877
BUILDING LEASE MAINTENANCE/RENT	132,095
PROFESSIONAL SERVICES	29,127
MISC SUNDRIES/HOUSING ESSENTIALS	5,127
RAPID RESOLUTIONS	32,677
LEGAL SERVICES	303
PROJECT COSTS/OTHER EXPENSES	10,335
ELECTRIC (UTILITIES)	14,956
OFFICE SUPPLIES	3,755
LOCAL MEETINGS/STAFF MILEAGE	11,068
MOBILE ACCESS CENTER (MAC)	14,399
ADVERTISING	<u>625</u>

TOTAL EXPENDITURES****	<u>513,342</u>
------------------------	----------------

NET INCOME (DEFICIT)	<u>(402,647)</u>
----------------------	------------------

ESTIMATED FUND BALANCE AT THE BEGINNING OF THE YEAR	<u>1,861,590</u>
---	------------------

FUND BALANCE AS AT DECEMBER 31, 2021	<u>1,458,943</u>
--------------------------------------	------------------

\*This amount reflects the funds received by the end of December. CVAG staff is working with its member jurisdictions to invoice for the FY 21/22 contributions and seek multi-year MOUs for funding.

Additional updates will be provided to the Homelessness Committee at future meetings.

\*\*FY 19/20 contribution received in FY 21/22.

\*\*\*Salaries and benefits have been estimated.

\*\*\*\*Indirect overhead expenditures not yet allocated to the fund.